U.S. Border Patrol

Initial Requirements Document

Laredo Sector: (b) (7)(E)

(b) (7)(E)

Stations

October 2015

Authority Signatories

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Date: 10-16-15

Endorsed by: (b) (6), (b) (7)(C)

Chief, Law Enforcement Operations Directorate

Date: 1/11/16

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Revision Summary

Version #	Date	Description	POC	Office
1.0	September 01, 2015	DRAFT Initial Requirements Document	(b) (6), (b) (7)(C)	Strategic Planning & Coordination / Laredo Sector
	October 14, 2015	**Initial Capability Requirements**	(b) (6), (b) (7)(C)	**SPAD/ORMD**

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USBP Initial Planning Guidance: Laredo Sector

PURPOSE AND SCOPE

This Initial Requirements Document (IRD) captures updated capability requirements as of Fiscal Year 2015. It is aligned with the *2012 – 2016 United States Border Patrol's (USBP) Strategic Plan* and the USBP's Risk Based Approach. The capability requirements within, supersede the 2010 DHS AoA planning efforts and represent the current needs of the USBP.

This IRD articulates the capability requirements and next steps for the Laredo Sector (LRT), specifically the ████████████████ (b) (7)(E) ████████████████ Stations. This IRD is based on and informed by the mission analysis conducted in 2014 and subsequent 2015 planning efforts. These capability requirements are approved by the USBP Executive Governance Board or delegated governance body, as a need that support BP strategic goals and priorities.

This IRD will serve as the basis for current and planning efforts internal and external to the USBP and be inclusive of both material and non-material solutions. This IRD articulates the ██████ (b) (7)(E) ██████ capability gaps that must be mitigated, AoR situation ██████ (b) (7)(E) ██████, ██(b) (7)(E)██ etc.), initial requirements for a given capability or suite of capabilities, the desired outcomes, and how those outcomes will be measured over time, with the understanding that these attributes may evolve with additional planning. Further the IRD provides proposed courses of actions (COAs) and associated tasks (when, where, and by whom) for gap mitigation.

More specifically, the USBP will execute a phased approach to mitigating the following prioritized LRT capability gaps. The LRT capability gaps address the following USBP foundational operational capabilities:

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The USBP has determined that the priority LRT capability gaps, when considered together, constitute a ***critical vulnerability*** to border security. Subsequently, these capability requirements are recognized as a critical need that supports USBP strategic goals and priorities. The objectives, tasks, and end-state within each phase are delineated in a plan, nested with strategic guidance, and annexed in this document. Each phase is synchronized to achieve a desired end-state that is in direct alignment with applicable strategic guidance.

Those timeframes, or Tiers, are defined as follows:

- Tier 1: 0-2 Years
- Tier 2: 2-5 Years
- Tier 3: 5+ years

This IRD is structured with the following key sections:
- Justification
- Area Conditions, Capability Gaps, and Desired Outcomes
- Annex A. Resource Plan
- Annex B. References

JUSTIFICATION

[1] The 2015 South Texas Corridor Plan resulted the following FY2014 corridor statistics shown here in Table 1: [2]

Sector	Total Apprehensions	OTM Apprehensions	Marijuana Seizures
Del Rio (DRT)	23,360	13,663	20,770.37 lb.
Laredo (LRT)	41,718	16,362	119,517.382 lb.
Rio Grande Valley (RGV)	253,579	191,166	629,528.272 lb.

Table 1: The 2015 South Texas Corridor Plan

The USBP will make these capability investments consistent with, and in direct support of, CBP and USBP strategic intent and objectives, and assess the impact of those capability investments using established metrics.

Table 2 demonstrates the linkages from the strategic level to the LRT 2015 Operational Implementation Plan (OIP) End State, as well as the initial measures of effectiveness (MOEs) that may be used to assess the impacts of future investments in LRT.

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[1] 2654i 23f 3 State of the Border Methodology Brief FY 14 Q1-Q4

[2] Page 74 South Texas Corridor Campaign Plan

Link to Strategic Objectives				
DHS[3]	**CBP[4]**	**USBP[5]**	**LRT End State[6]**	**LRT Capability Gaps[7]**
Goal 2.1: Secure U.S. Air, Land, and Sea Borders and Approaches **Goal 2.3: Disrupt and Dismantle Transnational Criminal Organizations and Other Illicit Actors**	**Goal 2**: Advance Comprehensive Border Security and Management **Objective A**: Increase Situational Awareness of the Air, Land, and Maritime Borders	-Increase Situational Awareness -Improve Border Security Capabilities -Disrupt and Degrade Illicit Networks	In FY15, acting as a component of the STC, LRT will have created a persistent change in the TTPs used by TCOs	(b) (7)(E)

Secure and Manage Our Borders. We must continue to improve upon border security, to exclude terrorist threats, drug traffickers, and other threats to national security, economic security, and public safety. We will rely on enhanced technology to screen incoming cargo at ports of entry and will work with foreign partners to monitor the international travel of individuals of suspicion who seek to enter this country. We will continue to emphasize risk-based strategies that are smart, cost-effective, and conducted in a manner that is acceptable to the American people. We must remain agile in responding to new trends in illegal migration, from Central America or elsewhere. Meanwhile, we recognize the importance of continuing efforts to promote and expedite lawful travel and trade. – DHS QHSR 2014

Table 2: Strategic Objectives

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[3] DHS Quadrennial Homeland Security Review (QHSR) 2014

[4] CBP Vision and Strategy 2010

[5] 2014 – 2015 Campaign Guidance
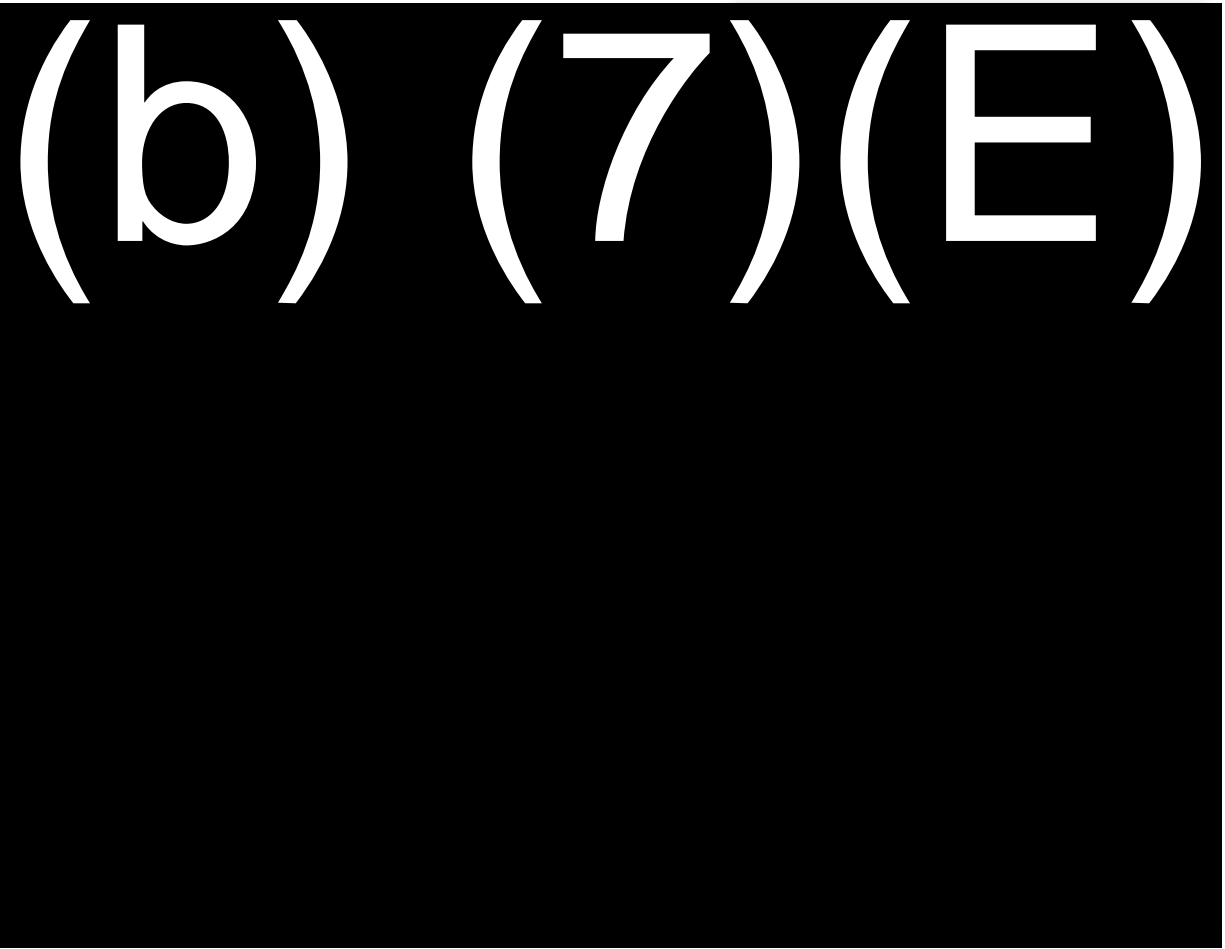
[6] LRT OIP 2014

[7] LRT Sector CGAR 2014

Figure 1: March 2015 State of the Border

AREA CONDITIONS, CAPABILITY GAPS AND DESIRED OUTCOMES

This section provides an overview of the Area of Responsibility (AoR) and the summary of the capability baseline, gaps, and desired outcomes (additional details in Capability Gap Analysis Reports).[8],[9]

Area Conditions

Summary of the AoR conditions provided below:

- (b) (7)(E)
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The following sections summarize the capability baseline, gaps, and desired outcomes. The applicable measures are provided in the Foundational Operational Capability (FOC) framework.[10]

Capability Baseline

The USBP capability baseline describes a sector or station's ability to conduct the USBP mission essential tasks: Predict, Detect, Identify, Classify, Respond, and Resolve. The following is a brief consolidated sysnopsis of LRT's capability baseline, which is derived from analysis of each LRT station Capability Gap Analysis Report (CGAR). Additional details can be located in individual LRT station CGARs. The USBP Mission Essential Tasks are defined in Table 3.

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[8] LRT Capability Gap Analysis Reports

[9] LRT 2015 IPOE Evaluation of Adversary

[10] USBP FOC Capability Attributes

Mission Essential Tasks (MET)	
Predict	To anticipate and target illegal traffic actions prior to illegal activity
Detect	To discover possible illegal traffic
Identify	To determine what the Item of Interest (IoI) ⬛⬛⬛ (b) (7)(E) ⬛⬛⬛
Classify	To determine the level of threat or intent of the IoI
Track	To follow the progress/movements of an IoI
Respond	To deliver the appropriate capacity of law enforcement capabilities to successfully address illegal traffic
Resolve	To take final action, whether legal, administrative, or otherwise. This includes capture data, process information, etc.

Table 3: USBP METs

Predict: ⬛⬛⬛⬛⬛⬛⬛⬛⬛ (b) (7)(E) ⬛⬛⬛⬛⬛⬛⬛⬛⬛
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Detect, Identify, Classify, Track (Surveillance): ⬛⬛⬛⬛⬛ (b) (7)(E) ⬛⬛⬛⬛
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Respond: ⬛⬛⬛⬛⬛⬛⬛ (b) (7)(E) ⬛⬛⬛⬛⬛⬛⬛
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Resolve: ⬛⬛⬛⬛⬛⬛⬛ (b) (7)(E) ⬛⬛⬛⬛⬛⬛⬛
⬛⬛⬛⬛⬛⬛⬛⬛⬛⬛⬛

Communications: (b) (7)(E)

(b) (7)(E)

Capability Gaps and Desired Outcomes

The USBP has determined that the four priority LRT capability gaps identified in the Table 4, ***when considered together***, constitute a ***critical vulnerability*** to border security.[11] As such, the USBP requires that the gaps constituting this critical vulnerability be mitigated in a unified, synchronized manner rather than individualized, independent efforts. Tier 1, 2, and 3 plans detailed in Annex A, Resource Allocation Plan, have been developed to address this ***critical vulnerability***.

CORE Card/ Capability	Capability Gap	Desired Outcome	Impact of Not Funding	MOEs[12] (State of the Border)
(CORE 14LRT-1) (b) (7)(E)	(b) (7)(E)			
(CORE 14LRT-2) (b) (7)(E)				
(CORE 14LRT-3) (b) (7)(E)				
(CORE 14LRT-3) (b) (7)(E)				

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[11] An aspect of a system that is deficient or vulnerable to direct or indirect exploitation that will create decisive or significant effects. (Adapted from DoD definition, JP 5-0)

[12] USBP State of the Border Metrics

(b) (7)(E)

Table 4: Core Card Performance Measures

Constraints and Considerations

General constraints and considerations that should be taken into account when planning for capability/solutions for LRT Sector planning include:

- Some private landowners are not amenable to placement of fixed/re-locatable surveillance assets.
- All fixed/re-locatable surveillance will require an environmental assessment (EA) or categorical exclusion (CATEX) (respectively) which is time consuming.
- Real estate agreements will need to be executed for all fixed/re-locatable surveillance. Executing these agreements is time consuming.
- The political environment (Congress/Administration) will continue to impact funding.
- The budget environment is uncertain but the budget will likely remain flat.
- Contract solutions limit options and may extend solution deployment timelines.

ANNEX A. RESOURCE PLAN

The following resource plan reflects the LRT ((b) (7)(E) situation as of the August 2015 Planning Workshop. The Execution plans (Tier 1, Tier 2, and Tier 3) reflect the priorities and critical vulnerabilities identified during the planning workshop.[13]

A.1   SITUATION

A.1.1   GENERAL SITUATION

The Laredo Sector's (LRT) area of operation (AO) consists of (b) (7)(E) and comprises (b) (7)(E), which encompasses (b) (7)(E). LRT is responsible for overseeing (b) (7)(E) along the Rio Grande River between the United States and Mexico. (b) (7)(E)
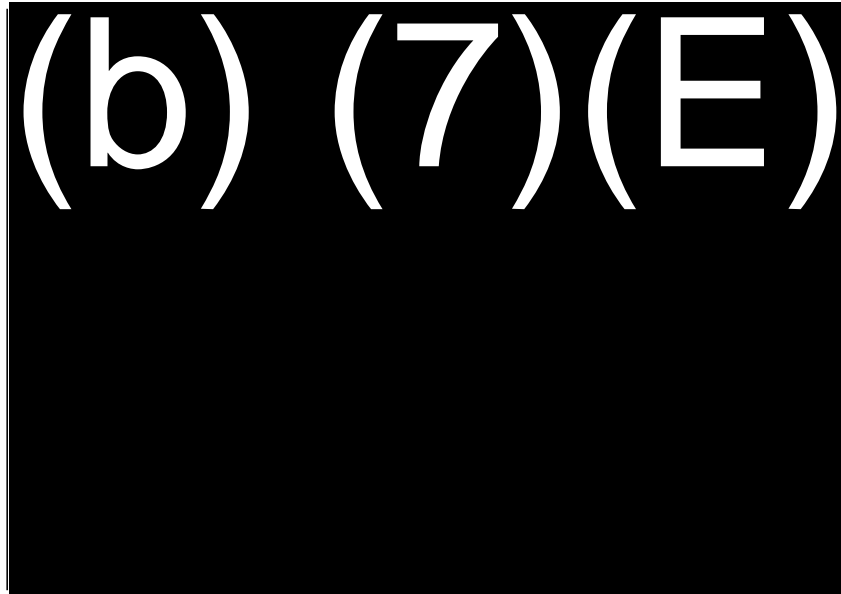
(b) (7)(E)

Figure 6: Laredo Sector Area of Responsibility

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[13] LRT

[14] LRT IPOE Q1 FY15

(b) (7)(E)

(b) (7)(E)

(b) (7)(E)

(b) (7)(E)

(b) (7)(E)

(b) (7)(E)

(b) (7)(E)

A.1.3   TERRAIN/WEATHER

Environment. The terrain in LRT's AoR is generally characterized as gently rolling hills of south Texas brush in the southern part of the AoR to steeper hills in the northern part. Several deep arroyos, washouts and creeks providing drainage into the Rio Grande River can be located throughout the AoR as well. In addition many broad sections of flat areas can be located between the rolling hills along the river. Moreover, the banks of the Rio Grande River that LRT patrols is lined with thick Carrizo Cane. Key considerations (see LRT Capability Gap Analysis Report (CGAR) for details):

- Access. ███████████████████ (b) (7)(E) ████████████████
  ██
  ██
  ██
  ██
  ██
  ████████████████████

- Terrain/Vegetation. Riverbank consists of Carrizo Cane (cane brakes), which extend throughout the Laredo area. There are also significant vegetation features throughout the area consisting primarily of mesquite trees that are 5 meters in height and spaced approximately 5-10 meters apart. Hill elevations range from 400 feet along the river to 900 feet in the north. The water level bank extends from 5 to 200 meters from the river's edge.

- Population. The City of Laredo is a major metropolitan area and gateway to Mexico. (b) (7)(E)
  ██
  ██
  ██
  ██
  ████████████████████

- Weather. Temperature throughout LRT varies greatly, ranging from below freezing in the winter to well above 100 degrees in the summer. Precipitation levels reach approximately 20 inches annually.

A.1.3   Friendly Forces

At current state, LRT's infrastructure consists of the following

(b) (7)(E)

(b) (7)(E)

A.2 MISSION

Laredo Sector, in conjunction with the Operational Requirements Management Division (ORMD), and other identified stakeholders will facilitate and coordinate the deployment of

(b) (7)(E)

 in order to mitigate LRT priority capability gaps. This effort will disrupt and degrade TCOs ability to operate (b) (7)(E)

(b) (7)(E)

A.3 EXECUTION

A.3.1 Commanders' Intent (Sector)

In adherence to the objectives set by Joint Task Force West (JTFW) and South Texas Corridor (STC), LRT will cause a persistent change in the TCOs Tactic, Techniques, and Procedures (TTPs) by increasing our capabilities in surveillance, communications, access and mobility; thus disrupting and degrading the TCOs ability to operate within designated priority zones.

A.3.2 General Concept of Operations

LRT's urgent and compelling capabilities gaps will be mitigated (b) (5)

A.3.3 Initial Capability Requirements

Composite Reference Number	Sector Req ID	Initial Capability Requirement			FOC (b) (7)(E)						Stations			CORE Card ID
		Primary	Secondary	Tertiary										
Operational Availability														
FY15-1.0.0	FY15-1.0.0	Achieve and maintain an operational availability (AO) of at least 75% (threshold) / 95% (objective) from a combination of the surveillance assets.				x					X	X	X	(b) (7)(E)
Surveillance														
FY15-2.0.0	FY15-2.0.0	Persistent surveillance coverage of critical areas: 75% (threshold) / 95% (objective) from a combination of the (land based and air platforms) surveillance assets.			x	x					X	X	X	
FY15-3.0.0	FY15-3.0.0	Surveillance capabilities shall have the ability to automatically, or enable operators to detect, identify targets (b) (7)(E)				x					X	X	X	
FY15-3.1.0	FY15-3.1.0		(b) (7)(E)			x					X	X	X	

Composite Reference Number	Sector Req ID	Initial Capability Requirement			FOC (b) (7)(E)				Stations				CORE Card ID
		Primary	Secondary	Tertiary									
FY15-3.2.0	FY15-3.2.0		(b) (7)(E)		x	x				X	X	X	(b) (7)(E)
FY15-3.2.0	FY15-3.2.1			(b) (7)(E)	x	x				X	X	X	
FY15-3.2.2	FY15-3.2.2					x				X	X	X	
FY15-3.3.0	FY15-3.3.0		(b) (7)(E)			x				X	X	X	
FY15-3.3.1	FY15-3.3.1			(b) (7)(E)		x				X	X	X	
FY15-3.3.2	FY15-3.3.2				x	x		x		x	X	X	X
FY15-3.7.0	FY15-3.4.0		(b) (7)(E)		x	x				X	X	X	

Composite Reference Number	Sector Req ID	Initial Capability Requirement			(b) (7)(E)									CORE Card ID
		Primary	Secondary	Tertiary										
FY15-3.7.1	FY15-3.4.1			(b) (7)(E)		x					x			(b) (7)(E)
FY15-3.8.0	FY15-3.5.0		(b) (7)(E)			x					x	x	x	
FY15-3.9.0	FY15-3.6.0				x	x					x	x	x	
FY15-3.11.0	FY15-3.7.0					x		x			x	x	x	
FY15-3.12.0	FY15-3.8.0					x					x	x	x	
FY15-3.13.0	FY15-3.9.0					x					x	x	x	
FY15-3.13.0	FY15-3.9.1			(b) (7)(E)		x					x	x	x	
FY15-3.13.2	FY15-3.9.2					x					x	x	x	

Composite Reference Number	Sector Req ID	Initial Capability Requirement			FOC							Stations			CORE Card ID
		Primary	Secondary	Tertiary											
FY15-3.13.3	FY15-3.9.3			(b) (7)(E)		x						X	X	X	(b) (7)(E)
FY15-4.0.0	FY15-4.0.0	(b) (7)(E)				x						X	X	X	
FY15-5.0.0	FY15-5.0.0	(b) (7)(E)				x						X	X	X	
FY15-5.1.0	FY15-5.1.0	(b) (7)(E)				x						X	X	X	
FY15-5.2.0	FY15-5.2.0					x						X	X	X	
FY15-5.3.0	FY15-5.3.0					x						X	X	X	
FY15-5.4.0	FY15-5.4.0					x						X	X	X	
FY15-5.5.0	FY15-5.5.0					x	x	x		x	X	X	X		

Composite Reference Number	Sector Req ID	Initial Capability Requirement			FOC								Stations			CORE Card ID
		Primary	Secondary	Tertiary	(b) (7)(E)											(b) (7)(E)
FY15-6.0.0	FY15-6.0.0	(b) (7)(E)			x								X	X	X	
FY15-3.2.0	FY15-6.1.0		(b) (7)(E)		x								X	X	X	
FY15-6.3.0	FY15-6.2.0		(b) (7)(E)		x		x						X	X	X	
FY15-6.4.0	FY15-6.3.0		(b) (7)(E)).		x								X	X	X	
FY15-7.0.0	FY15-7.0.0	(b) (7)(E)			x	x							X	X	X	
FY15-7.1.0	FY15-7.1.0		(b) (7)(E)		x	x			x				X	X	X	

Composite Reference Number	Sector Req ID	Initial Capability Requirement			(b) (7)(E)							CORE Card ID
		Primary	Secondary	Tertiary								
FY15-7.2.0	FY15-7.2.0	(b) (7)(E)			x	x		x	X	X	X	(b) (7)(E)
FY15-7.3.0	FY15-7.3.0				x	x		x	X	X	X	
FY15-7.4.0	FY15-7.4.0				x	x			X	X	X	
FY15-7.9.0	FY15-7.5.0				x	x			X	X	X	
FY15-8.0.0	FY15-8.0.0	(b) (7)(E)			x	x			X	X	X	
FY15-8.1.0	FY15-8.1.0				x	x			X	X	X	
FY15-8.2.0	FY15-8.2.0				x	x		x	X	X	X	
FY15-8.3.0	FY15-8.3.0				x	x			X	X	X	
FY15-8.4.0	FY15-8.4.0				x	x			X	X	X	
FY15-8.5.0	FY15-8.5.0				x	x			X	X	X	

Composite Reference Number	Sector Req ID	Initial Capability Requirement			FOC (b) (7)(E)				Stations			CORE Card ID
		Primary	Secondary	Tertiary								
FY15-8.6.0	FY15-8.6.0		(b) (7)(E)		x				X	X	X	(b) (7)(E)
FY15-9.0.0	FY15-9.0.0	(b) (7)(E)			x				X	X	X	
FY15-9.2.0	FY15-9.1.0		(b) (7)(E)		x	x	x		X	X	X	
FY15-9.3.0	FY15-9.2.0				x	x			X	X	X	
FY15-10.0.0	FY15-10.0.0	(b) (7)(E)			x				X	X	X	
FY15-10.1.0	FY15-10.1.0		(b) (7)(E)		x	x			X	X	X	
FY15-10.1.0	FY15-10.1.1			(b) (7)(E)	x	x			X	X	X	

Composite Reference Number	Sector Req ID	Initial Capability Requirement			FOC (b) (7)(E)	Stations	CORE Card ID
		Primary	Secondary	Tertiary			
FY15-10.2.0	FY15-10.2.0		(b) (7)(E)		x x	X X X	(b) (7)(E)
FY15-10.3.0	FY15-10.3.0				x x	X X X	
FY15-10.3.1	FY15-10.3.1			(b) (7)(E)	x x	X X X	
FY15-10.4.0	FY15-10.4.0		(b) (7)(E)		x x	X X X	
FY15-10.5.0	FY15-10.5.0		(b) (7)(E)		x x	X X X	
FY15-10.6.0	FY15-10.6.0				x	X X X	
FY15-10.7.0	FY15-10.7.0				x	X X X	
FY15-10.8.0	FY15-10.8.0				x x	X X X	

Composite Reference Number	Sector Req ID	Initial Capability Requirement			FOC (b) (7)(E)	Stations			CORE Card ID
		Primary	Secondary	Tertiary					
FY15-10.9.0	FY15-10.9.0	(b) (7)(E)	(b) (7)(E)		x x	X	X	X	(b) (7)(E)
FY15-10.10.0	FY15-10.10.0				x	X	X	X	
FY15-11.1.0	FY15-10.11.0				x	X	X	X	
FY15-11.1.1	FY15-10.11.1		(b) (7)(E)		x	X	X	X	
Readiness - Ensure operational readiness to execute the AoR's missions.									
FY15-14.0.0	FY15-11.0.0	(b) (7)(E)			x	X	X	X	(b) (7)(E)
FY15-15.0.0	FY15-12.0.0				x x	X	X	X	
FY15-16.0.0	FY15-13.0.0				x x	X	X	X	
FY15-17.0.0	FY15-13.1.0		(b) (7)(E)		x	X	X	X	
FY15-17.1.0	FY15-13.2.0				x	X	X	X	

Composite Reference Number	Sector Req ID	Initial Capability Requirement			(b) (7)(E)								CORE Card ID
		Primary	Secondary	Tertiary									
FY15-18.0.0	FY15-14.0.0	(b) (7)(E)							x	X	X	X	(b) (7)(E)
FY15-18.1.0	FY15-14.1.0		(b) (7)(E)						x	X			

Command, Control, Communications, and Coordination (C4)

Composite Reference Number	Sector Req ID	Primary	Secondary	Tertiary	(b) (7)(E)								CORE Card ID
FY15-20.0.0	FY15-15.0.0	(b) (7)(E)				x	x			X	X	X	(b) (7)(E)
FY15-22.0.0	FY15-16.0.0					x	x			X	X	X	
FY15-22.1.0	FY15-16.1.0		(b) (7)(E)			x	x					X	
FY15-22.2.0	FY15-16.2.0					x	x			X	X	X	
FY15-23.0.0	FY15-17.0.0	(b) (7)(E)			x		x		x	X	X	X	
FY15-26.0.0	FY15-18.0.0					x	x			X	X	X	

Composite Reference Number	Sector Req ID	Initial Capability Requirement			FOC / Stations (b) (7)(E)	CORE Card ID
		Primary	**Secondary**	**Tertiary**		
FY15-27.0.0	FY15-19.0.0	(b) (7)(E)			x x x X X X	(b) (7)(E)
FY15-27.1.0	FY15-19.1.0		(b) (7)(E)		x x x x X X X	
Data Analytics						
FY15-28.0.0	FY15-20.0.0	(b) (7)(E)			x x x X X X	(b) (7)(E)
FY15-29.0.0	FY15-21.0.0				x x X X X	
FY15-29.1.0	FY15-21.1.0		(b) (7)(E) .		x x X X X	
FY15-30.0.0	FY15-22.0.0	(b) (7)(E)			x x X X X	
Impedance and Denial						
FY15-31.0.0	FY15-23.0.0	(b) (7)(E) .			x X X X	(b) (7)(E)
FY15-31.1.0	FY15-23.1.0		(b) (7)(E) .		x x X X X	
FY15-35.0.0	FY15-24.0.0	(b) (7)(E)			x X	

Composite Reference Number	Sector Req ID	Initial Capability Requirement			(b) (7)(E)									CORE Card ID
		Primary	Secondary	Tertiary										
FY15-36.0.0	FY15-25.0.0	(b) (7)(E)			x							X		(b) (7)(E)
Security/Protection														
FY15-37.0.0	FY15-26.0.0	(b) (7)(E)				x	X	X	X					
FY15-39.0.0	FY15-27.0.0					x	X	X	X					
Access/Mobility														
FY15-41.0.0	FY15-28.0.0	(b) (7)(E)				x		X	X	X				(b) (7)(E)
FY15-44.0.0	FY15-29.0.0							X	X	X				
FY15-44.1.0	FY15-29.1.0		(b) (7)(E)			x		X	X	X				

Composite Reference Number	Sector Req ID	Initial Capability Requirement			FOC		Stations			CORE Card ID
		Primary	Secondary	Tertiary	(b) (7)(E)					(b) (7)(E)
FY15-44.2.0	FY15-29.2.0	(b) (7)(E)	(b) (7)(E)			x		X	X	X	
FY15-45.0.0	FY15-30.0.0					x		X	X	X	
FY15-47.0.0	FY15-31.0.0					x		X	X	X	
FY15-47.1.0	FY15-31.1.0		(b) (7)(E)			x		X			

A.3.4 Priority Areas - Commander's Intent (Tactical)

	Priority Areas	Tactical Intent	Tactical Objectives	End State
(b) (7)(E)	(b) (7)(E)	(b) (7)(E)		
(b) (7)(E)				
(b) (7)(E)				

A.3.5 Tier 1 (0-2 Years)

LRT received $11M for ██████████████████ (b) (7)(E) ████████████████
██
████████████████ (summarized in Section A.3.4).

A.3.5.2   *Courses of Action (COAs)and Proposed Laydowns*

The following proposed courses of action (COA) will increase LRTs ability to conduct the USBP Essential Mission Tasks in designated areas (summarized in Section A.3.4) to a favorable outcome.

- (b) (7)(E)

-

-

Table 6 below shows LRT's sites of interest for existing (b) (7)(E) upgrades and (b) (7)(E)

(b) (7)(E)

(b) (7)(E)

Table 6: LRT's Prioritization List

(b) (7)(E)

(b) (7)(E)

Figure 7: (b) (7)(E) .

(b) (7)(E)

Figure 8: (b) (7)(E)

A.3.5.2   Tier 1 Tasks

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-
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-
-
-
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-
-

(b) (5)

A.3.6   Tier 2 (2-5 Years)

A.3.6.1   Courses of Action (COAs)and Proposed Laydowns

(b) (5), (b) (7)(E)

(b) (7)(E), (b) (5)

Figure 9: (b) (7)(E), (b) (5)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

The *Southwest Border Technology Plan White Paper*

analysis supported funding of the following materials.[15] ██████████ (b) (5), (b) (7)(E) ██████████

██████████████████████████████████ .

(b) (5), (b) (7)(E)

A.3.6.2   Tier 2 Tasks

<mark>TBD</mark>

A.3.6.3 TIER 3

(b) (5), (b) (7)(E)

ADMINISTRATION AND LOGISTICS

Laredo Sector:

(b) (6), (b) (7)(C)

Acting Assistant Chief Patrol Agent

Office (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

(b) (7)(E)   Station:

(b) (6), (b) (7)(C)

Patrol Agent in Charge

Office (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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[15] "Southwest Border Technology Plan White Paper", U.S. Customs and Border Patrol, 12 June 2014.

Station:

(b) (6), (b) (7)(C)

Patrol Agent in Charge

Office (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

(b) (7)(E) Station

(b) (6), (b) (7)(C)

Patrol Agent in Charge

Office (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

COMMAND AND CONTROL

The United States Border Patrol (USBP) Executive Staff will:

- Report directly to CBP leadership

- Directly supports the Sector operational components by facilitating planning, coordination, information sharing, and deploying of assets

- Ensures that LRT's communication mechanisms disseminate relevant, clear, and accurate information that is delivered in a timely manner to CBP leadership

- Facilitate national mission risk assessments, joint strategic planning, and operational analysis.

- Conduct periodic reviews of IRD

- Assists Sector components in prioritizing resource requirements

- Supports Sector by providing the necessary oversight of the distribution of the identified resources to ensure they meet OBP and CBP objectives

Laredo Sector Headquarters-Executive Staff will:

- Communicate directly with OBP to ensure efficient and proper flow of information to CBP leadership

- Approve and prioritize high risk high threat zones

- Support Headquarters in the following duties:

- Headquarters programs

    o Outreach to Stakeholders within the Sector AOR

    o Headquarters needs/requirements

    o Ensures integration in support of IRD objectives:

- Supports and coordinates periodic operational assessments to assist in identifying gaps, course corrections, and support requirements

- Maintains situational awareness of current and future operations related to LRT

- Coordinates with OBP to obtain and provide LRT with its identified resource requirements

Station Command- Patrol Agents In Charge will:

- Be responsible for oversight of their assigned station

- Be point of contact for any inquires and/or issues involving their station's AOR

- Maintain liaison with both Sector and Stakeholders within their AOR

- Ensures integration in support of OIP objectives

- Assist Sector in the following duties:

    o Outreach to Stakeholders

    o Support in Sector's programs, needs, and requirements

- Maintains situational awareness of Station resources and requirements

ANNEX B. REFERENCES

Ref. Number	Source
1	USBP Mission Essential Task and Foundational Operational Capabilities Definitions
2	U.S. Customs and Border Protection Arizona Border Surveillance Technology Plan (ABSTP) Concept of Operations Document (CONOPS), OTIA05-AZBSTP-00-000001, Office of Technology Innovation and Acquisition (OTIA), Operational Integration and Analysis Division (OIAD), Draft, June 2011
3	Southwest Border Technology Plan White Paper, U.S. Customs and Border Patrol, 12 June 2014.
4	Laredo Sector Capability Gap Analysis Report (CGAR), September 2014.
5	U.S. Border Patrol Laredo Sector FY 2014 Operational Implementation Plan, 5 September 2013.
6	U.S. Border Patrol Capability Framework, January 2015
7	U.S. Border Patrol, Threats Targets, and Operational Assessment (Law Enforcement Sensitive)
8	U.S. Customs and Border Protection, Office of Technology Innovation and Acquisition (OTIA), Northern and Southwest Border Design Reference Mission (DRM), October 2011
9	2012-2016 Border Patrol Strategic Plan, The Mission: Protect America
10	National Campaign Planning Guidance, FY 2015-2016
11	FY2014 CBP National Intelligence Estimate 08 January 2014
12	Vision and Strategy 2020: U.S. Customs and Border Protection Strategic Plan
13	March 2015 USBP State of the Border
14	LRT Capability Gap Analysis Reports

CGAP: Capability Gap Analysis Process

CGAR: Capability Gap Analysis Report

FOC: Foundational Operational Requirement

IPOE: Intelligence Preparation of the Operating Environment

MET: Mission Essential Task

OIP: Operational Implementation Plan

MET: Mission essential task

(b) (7)(E)

POC: Point of Contact

(b) (7)(E)

SME: Subject Matter Expert

TIPA: Threat Intelligence Priority Assessment

TTOA: Threats, Targets, and Operations Assessment

TTP: Tactics, techniques, and procedures

(b) (7)(E)